



AAE

ACTUARIAL
ASSOCIATION
OF EUROPE



Strategic priorities

FINALIZED: October 2024 – till September 2025

Board meeting 31 October 2025

| Pillar | Project / Task * | Delivery/ approval date | Deliverable |
|---|--|---------------------------------------|--|
| AAE Operations & Governance (5) | Establish Publication Process / Policy | June 2025 | Finalized review of Publication process/ policy approved |
| AAE Operations & Governance (5) | (New since autumn 2024) Update AAE Risk Register | September 2025 | Risk identification; Risk assessment (survey) Monitoring (owners/ risk mitigation actions) |
| AAE Operations & Governance (5) | (New since autumn 2024) Strengthening governance in AAE Committees and cooperation with Board | Several sessions/ finalized 2025 | <ul style="list-style-type: none"> Review existing Committee substructures and identify/ disclose cross-Committee work – all Committees Update minimum requirements for CommChair role – all Committees/ ProfCom |
| AAE Operations & Governance (5) | AAE Own Sustainability Project (Phase 2) | Phase 2 started in/ finalized 2025 | A report / presentation analysing each of the areas identified under the list of topics approved by the Board and providing suggestions for improvement for the consideration of the Board. |
| Development of the Profession (1) | Core Areas: Pensions | August 2025 | SSSC paper “New age of social security” discussion paper expected Q3 2025 |
| Development of the Profession (1) | Core Areas: Pensions | May 2025 | Webinar with one of aims to showcase our recent position paper on IORPII |
| Communication and Stakeholder Relationship Management (2) | On-going implementation of communication process: "drumbeat" and "ad hoc" comms. | June 2025 | Communication Panel: Summary of all communication tools used by AAE |
| Development of the Profession (1) | Core Areas: Pensions | 2025 | Submission of consultation on liquidity risk for IORPs to EIOPA Attendance to support EIOPA in upcoming stakeholder call on the stress test 6/3 |

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|------------------------------------|--|--------------------------------|--|
| Development of the Profession (1) | Play a prominent role in relevant European Consultations | December 2024 – September 2025 | EIOPA consultations |
| Development of the Profession (1) | Artificial Intelligence (AI) | March 2025 | AAE Discussion paper 'Navigating Europe's AI Act: Insights for Actuaries and the Insurance Sector' AAE Discussion paper 'Navigating Europe's AI Act: Insights for Actuaries and the Insurance Sector' - Actuarial Association of Europe |
| Development of the Profession (1) | Core Areas: Pensions | 11 March 2025 | Webinar by SSSC |
| Setting Guidance and Standards (4) | MRA | 1 January 2025 | The Institute and Faculty of Actuaries (UK) re-joins the Mutual Recognition Agreement (MRA) from 1 January 2025 QA Document MRA 2024.10.11 FINAL.pdf |
| Setting Guidance and Standards (4) | CPD Compliance Review | 31 December 2024 | AAE ProfC report |
| AAE Operations & Governance (5) | AAE Own Sustainability Project (Phase 1) | 11 December 2024 | The shortlisted topics for AAE own sustainability were identified (Decarbonization of own operations, Venue sustainability for physical meetings, Diversity & Inclusion, Governance, Reporting & Communication, AAE Assets and Investments) |
| Development of the Profession (1) | Core Areas: Pensions | December 2024 | AAE Position paper: Review of IORP II Directive AAE Position Paper: Review of the IORP II Directive - Actuarial Association of Europe |
| Development of the Profession (1) | Core Areas: Insurance | December 2024 | Solvency II Webinar |